

Year Awarded	Level	Company Name & Plant	City	State	Country
2009	Silver	402D Electronics Maintenance Group, Warner Robins Air Logistics Center, Robins Air Force Base	Warner Robins	GA	USA
2009	Shingo Prize	Autoliv Airbag Module Facility	Ogden	UT	USA
2009	Shingo Prize	Autoliv Inflator Facility	Brigham City	UT	USA
2009	Bronze	Aviation Center Logistics Command and Army Fleet Support, Lowe Army Heliport	Ft. Rucker	AL	USA
2009	Bronze	BAE Systems - Samlesbury	Blackburn	Lancashire	UK
2009	Bronze	Baxter Healthcare	Los Angeles	CA	USA
2009	Silver	Carestream Health Inc., Rochester Finishing	Rochester	NY	USA
2009	Shingo Prize	E-Z-GO	Augusta	GA	USA
2009	Silver	EFI Electronics by Schneider Electric	Salt Lake City	UT	USA
2009	Bronze	Fleet Readiness Center Southeast, TSRS Shop	Jacksonville	FL	USA
2009	Shingo Prize	Guanajuato Manufacturing Complex North Plant	Silao		Mexico
2009	Silver	HID Global	North Haven	CT	USA
2009	Shingo Prize	Gulfstream Aerospace, Interiores Aéreos S.A. De C.V.	Mexicali		Mexico
2009	Silver	Lockheed Martin Missiles and Fire Control, Camden Operations	East Camden	AR	USA
2009	Bronze	Red River Army Depot, Up-Armored High Mobility Multipurpose Wheeled Vehicle (UAH)/HEAT	Texarkana	TX	USA
2009	Bronze	Ultraframe UK Ltd.	Clitheroe	Lancashire	UK
2009	Silver	Valeo Sylvania Iluminacion	Queretaro		Mexico
2009	Bronze	Visteon Interamerican Plant	Apodaca	N.L.	Mexico
2008	Silver	American Axle and Manufacturing de Mexico North Plant	Silao	Guanajuato	Mexico
2008	Shingo Prize	Autoliv, Inflator Facility	Brigham City	UT	USA
2008	Shingo Prize	Baxter	Cartago		Costa Rica
2008	Bronze	Callaway Golf Ball Operations	Chicopee	MA	USA
2008	Bronze	Carestream Health, Converting Operations	Windsor	CO	USA
2008	Shingo Prize	Carestream Health, Inc	Guadalajara		Mexico
2008	Silver	Chrysler ITP II	Kokomo	IN	USA
2008	Bronze	Comanche Peak Nuclear Power Plant	Glen Rose	TX	USA
2008	Silver	Delphi Sistemas de Energia S.A.de C.V.	Torreon	Coahuila	Mexico
2008	Bronze	Delphi Steering, Plant 14	Saginaw	MI	USA
2008	Shingo Prize	Denso Mexico S.A. de C.V. Guadalupe Plant	Guadalupe		Mexico
2008	Silver	DJ Orthopedics de Mexico S.A.de C.V.	Tijuana	Baja CA	Mexico
2008	Bronze	Extrusion Technology	Randolph	MA	USA

2008	Silver	Fleet Readiness Center East, AV-8B Aircraft Production Program	Cherry Point	NC	USA
2008	Silver	Fleet Readiness Center Southeast, F/A-18 Hornet Center Barrel Replacement Program	Jacksonville	FL	USA
2008	Silver	Fleet Readiness Center Southwest, E2C2 Product Line	San Diego	CA	USA
2008	Silver	Global Engine Manufacturing Alliance (GEMA), North Plant	Dundee	MI	USA
2008	Bronze	HID Global	North Haven	CT	USA
2008	Bronze	IACNA Mexico	Toluca		Mexico
2008	Shingo Prize	KEMET Electronics	Matamoros		Mexico
2008	Shingo Prize	KEMET Electronics	Victoria		Mexico
2008	Bronze	Letterkenny Army Depot, Biological Integrated Detection System (BIDS)	Chambersburg	PA	USA
2008	Silver	Lockheed Martin Missiles & Fire Control	East Camden	AR	USA
2008	Silver	Lockheed Martin Missiles and Fire Control	Orlando	FL	USA
2008	Silver	Luminant, Martin Lake Complex	Martin Lake	TX	USA
2008	Silver	Lycoming Engines	Williamsport	PA	USA
2008	Silver	Medtronic Surgical Technologies, Jacksonville Plant	Jacksonville	FL	USA
2008	Shingo Prize	Metalworks/Great Openings	Ludington	MI	USA
2008	Silver	Micron Manufacturing Company	Grand Rapids	MI	USA
2008	Silver	Raytheon Integrated Defense Systems, Integrated Air Defense Center	Andover	MA	USA
2008	Bronze	Raytheon Missile Systems	Camden	AR	USA
2008	Silver	Red River Army Depot, Heavy Expanded Mobility Tactical Truck (HEMTT)	Texarkana	TX	USA
2008	Bronze	Red River Army Depot, Patriot Missile	Texarkana	TX	USA
2008	Bronze	Red River Army Depot, Trailer	Texarkana	TX	USA
2008	Silver	Roche Carolina Inc.	Florence	SC	USA
2008	Shingo Prize	Sandia National Laboratories, Responsive Neutron Generator Product Development Center	Albuquerque	NM	USA
2008	Bronze	Tinker AFB 565 th AMXS/MXPA, B-1B Bomber	Tinker AFB	OK	USA
2008	Bronze	Tobyhanna Army Depot, AN/ASM-189 Maintenance Electronic Shop Van	Tobyhanna	PA	USA
2008	Bronze	Tobyhanna Army Depot, AN/TYQ-23 Tactical Air Operations Module	Tobyhanna	PA	USA
2008	Silver	Volvo Construction Equipment North America, Asheville Plant	Skyland	NC	USA
2008	Shingo Prize	ZF Lemforder Corporation	Tuscaloosa	AL	USA
2007	Bronze	Anniston Army Depot, Turbine Value Stream	Anniston	AL	USA
2007	Silver	Anniston Army Depot, Vehicle Value Stream, Tracked Systems Division	Anniston	AL	USA
2007	Shingo Prize	Autoliv Querétaro CMX Facility	Queretaro		Mexico
2007	Bronze	Aviation Center Logistics Command and Army Fleet Support, TH-67 C20J Engine Project	Ft. Rucker	AL	USA

2007	Finalist	BAE Systems Ground Division	York	PA	USA
2007	Shingo Prize	Baxter Healthcare, North Cove Plant	Marion	NC	USA
2007	Shingo Prize	Baxter S.A. de C.V., Cuernavaca, Mexico Plant	Jiutepec Morelos		Mexico
2007	Finalist	Boeing, KC 135 GATM	San Antonio	TX	USA
2007	Shingo Prize	Cordis de Mexico	Chihuahua		Mexico
2007	Bronze	Corpus Christi Army Depot (CCAD), H-60 Pavehawk Joint Depot Level Maintenance (JDLM) Program	Corpus Christi	TX	USA
2007	Shingo Prize	Delphi Packard Electrical/Electronic Architecture's Cableados Fresnillo 1	Fresnillo		Mexico
2007	Shingo Prize	Delphi Packard Electrical/Electronic Architecture's Chihuahua 1	Chihuahua		Mexico
2007	Shingo Prize	DENSO Manufacturing Tennessee, Inc., Instrument Cluster Division	Maryville	TN	USA
2007	Gold	Fleet Readiness Center (FRC) East, H-1 Helicopter Line, MCAS	Cherry Point	NC	USA
2007	Bronze	Fleet Readiness Center Southeast (FRCSE), EA-6B Value Stream	Jacksonville	FL	USA
2007	Shingo Prize	Hearth & Home Technologies	Mount Pleasant	IA	USA
2007	Silver	Hill Air Force Base, 574th Aircraft Structural Repair Squadron	Ogden	UT	USA
2007	Bronze	Letterkenny Army Depot (LEAD), Power Generation Equipment	Chambersburg	PA	USA
2007	Silver	Letterkenny Army Depot, Tactical Wheeled Vehicles, HMMWV	Chambersburg	PA	USA
2007	Silver	Naval Sea System Command, Port Hueneme Division (PHD), RAM Value Stream	Port Hueneme	CA	USA
2007	Shingo Prize	Raytheon Missile Systems	Louisville	KY	USA
2007	Silver	Red River Army Depot (RRAD), Bradley Fighting Vehicle System (BFVS) Power Train Processes	Texarkana	TX	USA
2007	Silver	Red River Army Depot, Heavy Expanded Mobility Tactical Truck (HEMTT) Center of Industrial and Technical Excellence	Texarkana	TX	USA
2007	Gold	Red River Army Depot, High Mobility Multipurpose Wheeled Vehicle (HMMWV) Center of Industrial and Technical Excellence	Texarkana	TX	USA
2007	Bronze	Robins Air Force Base, 572nd Commodities Maintenance Squadron, F-15 Wing Flight	Warner Robins	GA	USA
2007	Gold	Rock Island Arsenal, Joint Manufacturing and Technology Center, Forward Repair System (FRS) Value Stream	Rock Island	IL	USA
2007	Silver	Rock Island Arsenal, Joint Manufacturing and Technology Center, Shop Equipment Contact Maintenance (SECM) System Value Stream	Rock Island	IL	USA
2007	Shingo Prize	Solectron Manufactura de Mexico	Guadalajara		Mexico
2007	Shingo Prize	Takata Seat Weight Sensor, Equipo Automotriz Americana	Monterrey		Mexico
2007	Shingo Prize	The HON Company, LA South Gate Plant	South Gate	CA	USA
2007	Gold	Tobyhanna Army Depot, Antenna Transceiver Group	Tobyhanna	PA	USA
2007	Finalist	ZF Lemforder Corporation	Tuscaloosa	AL	USA

2006	Bronze	568th Fighter Avionics Squadron, 402d Maintenance Wing, Warner Robins Air Logistics Center, Robins Air Force Base	Warner Robins	GA	USA
2006	Shingo Prize	Aspect Medical Systems	Newton	MA	USA
2006	Shingo Prize	Autoliv, Inc	Promontory	UT	USA
2006	Shingo Prize	Delphi Corporation, Delco Electronics, Plant 58	Chihuahua		Mexico
2006	Shingo Prize	Delphi Corporation, Milwaukee Operations	Oak Creek	WI	USA
2006	Shingo Prize	Delphi Corporation, Plant 65	Queretaro		Mexico
2006	Shingo Prize	Delphi Corporation, Plant 66	Queretaro		Mexico
2006	Shingo Prize	dj Orthopedics	Vista	CA	USA
2006	Bronze	Robins Air Force Base, F-15 Programmed Depot Maintenance, Warner Robins Air Logistics Center	Warner Robins	GA	USA
2006	Gold	Hill Air Force Base, F-16 Aircraft Maintenance Squadron	Ogden	UT	USA
2006	Finalist	Freudenberg-NOK, Components Plant	Bristol	NH	USA
2006	Silver	Red River Army Depot, HMMWV Recap	Texarkana	TX	USA
2006	Finalist	John Deere, Power Products	Greeneville	TN	USA
2006	Gold	Rock Island Arsenal, Joint Manufacturing and Technology Center , Forward Repair System (FRS) Value Stream	Rock Island	IL	USA
2006	Shingo Prize	Methode Mexico, S.A. de C.V	Apodaca		Mexico
2006	Bronze	Responsive Neutron Generator Product Deployment Center, Sandia National Laboratories	Albuquerque	NM	USA
2006	Gold	Robins Air Force Base, C-5 Programmed Depot Maintenance	Warner Robins	GA	USA
2006	Finalist	Rockwell Collins, Coralville Operations	Coralville	IA	USA
2006	Finalist	Scotsman Ice Systems, Fairfax Operation	Fairfax	SC	USA
2006	Shingo Prize	Steelcase, Inc.	City of Industry	CA	USA
2006	Silver	Letterkenny Army Depot, Tactical Vehicles – HMMWV Recap	Chambersburg	PA	USA
2006	Shingo Prize	TI Automotive, Mexico City Plant	Tultitlan		Mexico
2006	Bronze	Tobyhanna Army Depot, AN/TPS-75 Air Defense Radar System	Tobyhanna	PA	USA
2005	Shingo Prize	Autoliv, Inc	Tremonton	UT	USA
2005	Shingo Prize	BAE Systems, Platform Solutions	Ft. Wayne	IN	USA
2005	Shingo Prize	Boston Scientific, Maple Grove Operations	Maple Grove	MN	USA
2005	Finalist	Brazeway, Inc.	Adrian	MI	USA
2005	Shingo Prize	Celestica de Monterrey	Monterrey		Mexico
2005	Finalist	Delphi Automotive Systems Plant 32 RBE VII	Juarez		Mexico
2005	Shingo Prize	Delphi Corporation, Delphi Sistemas & Energy, Saltillo Operations Plant 39	Saltillo		Mexico
2005	Shingo Prize	Delphi Ensemble de Cables y Componentes, Guadalupe II Plant 84	Guadalupe		Mexico

2005	Shingo Prize	Delphi Packard Electric, Vienna Molding Operations	Warren	OH	USA
2005	Finalist	Delphi Sistemas de Energia Plant 59	Torreon		Mexico
2005	Shingo Prize	GDX Automotive	New Haven	MO	USA
2005	Shingo Prize	Hearth & Home Technologies	Lake City	MN	USA
2005	Silver	Hill AFB , Commodities Branch, Pylons Shop	Ogden	UT	USA
2005	Silver	Hill AFB , F-16 Branch CCIP Business Unit	Ogden	UT	USA
2005	Silver	Letterkenny Army Depot, Patriot Missile Air Defense System	Chambersburg	PA	USA
2005	Shingo Prize	Lockheed Martin Missiles	Archbald	PA	USA
2005	Finalist	Noble Metal Processing de Mexico S. de R. L. de C. V. Silao Plant	Silao		Mexico
2005	Gold	Robins AFB, C-5 Programmed Depot Maintenance	Warner Robins	GA	USA
2005	Shingo Prize	Takata Seat Belts, Inc., Automortiz Americana, S.A.de C.V., Agua Prienta Plant	Agua Prienta		Mexico
2005	Shingo Prize	Takata Seat Belts, Inc., Automortiz Americana, S.A.de C.V., Monterrey Plant 1	Apodaca		Mexico
2005	Shingo Prize	Takata Seat Belts, Inc., Automortiz Americana, S.A.de C.V., Monterrey Plant 2	Apodaca		Mexico
2005	Finalist	Takata Seatbelts, Inc. Del Rio Plant	Del Rio	TX	USA
2005	Shingo Prize	The Boeing Company, Apache Longbow Program	Mesa	AZ	USA
2005	Shingo Prize	The Boeing Company, Weapons ECC	St. Charles	MO	USA
2005	Silver	Tinker AFB, Aircraft Division, KC-135 Branch	Tinker AFB	OK	USA
2004	Shingo Prize	ArvinMeritor	Columbus	IN	USA
2004	Finalist	Aspect Medical Systems, Inc.	Newton	MA	USA
2004	Shingo Prize	Delphi Corporation, CENTEC Plant 98	Ramos Arizpe		Mexico
2004	Shingo Prize	Delphi Corporation, Delphi Sistemas & Energy, Chihuahua Operations	Chihuahua		Mexico
2004	Shingo Prize	Delphi Corporation, Electronics & Safety, Delnosa Operations, Plants 5 & 6	Reynosa		Mexico
2004	Shingo Prize	Delphi Corporation, Electronics & Safety, Kokomo Operations, Plants 7 & 9	Kokomo	IN	USA
2004	Shingo Prize	Delphi Corporation, Plant 50	Del Parral		Mexico
2004	Shingo Prize	Delphi Corporation, Plant 51	Casas Grandes		Mexico
2004	Shingo Prize	Delphi Corporation, Plant 58	Meoqui		Mexico
2004	Shingo Prize	Delphi Corporation, Tlaxcala Operations	Tlaxcala		Mexico
2004	Finalist	Delphi Lansing Cockpit Plant	Lansing	MI	USA
2004	Finalist	Delphi Saginaw Operations	Saginaw	MI	USA
2004	Finalist	Delphi Saginaw Steering Plant 7	Saginaw	MI	USA
2004	Finalist	GDX Automotive	New Haven	MO	USA
2004	Finalist	GDX Automotive, Vehicle Sealing Products	Batesville	AR	USA
2004	Shingo Prize	Maytag Jackson Dishwashing	Jackson	TN	USA
2004	Finalist	Maytag-Searcy Laundry Products	Searcy	AR	USA
2004	Finalist	Nemak Corp. of Canada Windsor Aluminum Plant	Windsor	ON	Canada

2004	Shingo Prize	Raytheon Missile Systems Mfg.	Tucson	AZ	USA
2004	Shingo Prize	TI Automotive	Cartersville	GA	USA
2004	Finalist	TI Automotive Brake Tube Assemblies	Greeneville	TN	USA
2003	Shingo Prize	Affordable Interior Systems	Hudson	MA	USA
2003	Shingo Prize	Autoliv, Airbag Module Facility	Ogden	UT	USA
2003	Shingo Prize	Autoliv, Inflator Facilities; Brigham City and Ogden, UT	Brigham City	UT	USA
2003	Shingo Prize	Delphi Corporation, Delco Electronics	Flint	MI	USA
2003	Shingo Prize	Delphi Corporation, Delco Electronics, Delnosa Operations Plant 1-4	Reynosa		Mexico
2003	Shingo Prize	Delphi Corporation, Juarez Operations	Juarez		Mexico
2003	Shingo Prize	Delphi Corporation, Packard Electric, Warren Plant 19	Warren	OH	USA
2003	Shingo Prize	Lockheed Martin Aeronautics, F-117 Plant	Palmdale	CA	USA
2003	Shingo Prize	Medtronic Xomed	Jacksonville	FL	USA
2003	Shingo Prize	Merillat Industries	Atkins	VA	USA
2003	Shingo Prize	Symbol Technologies; Holtsville, NY, McAllen, TX & Reynosa, Mexico	Holtsville	NY	USA
2003	Shingo Prize	The HON Company	Cedartown	GA	USA
2003	Shingo Prize	TI Automotive	Caro	MI	USA
2003	Shingo Prize	TI Automotive	New Haven	MI	USA
2003	Shingo Prize	Vibracoustic	Manchester	NH	USA
2002	Shingo Prize	Bridgestone/Firestone	Aiken County	SC	USA
2002	Shingo Prize	Bridgewater Interiors	Detroit	MI	USA
2002	Shingo Prize	Delphi Corporation, Adrian Operations,	Adrian	MI	USA
2002	Shingo Prize	Delphi Corporation, Alambrados y Circuitos Electricos VII	Los Mochis		Mexico
2002	Shingo Prize	Delphi Corporation, Cortland Molding	Cortland	OH	USA
2002	Shingo Prize	Delphi Corporation, Delco Electronics de Mexico, Deltronicos	Matamoros		Mexico
2002	Shingo Prize	Delphi Corporation, Harrison Thermal Systems, Rio Bravo XX	Juarez		Mexico
2002	Shingo Prize	Ensign-Bickford; Graham, KY, Simsbury, CT, Spanish Fork, UT, & Wolf Lake, IL	Graham	KY	USA
2002	Shingo Prize	Ford Motor, Chicago Assembly	Chicago	IL	USA
2002	Shingo Prize	Ford Motor, Chihuahua Engine	Chihuahua		Mexico
2002	Shingo Prize	Ford Motor, Romeo Engine	Romeo	MI	USA
2002	Shingo Prize	Freudenberg-NOK	Shelbyville	IN	USA
2002	Shingo Prize	Grupo CYDSA, IQUISA; Monterrey and Tlaxcala, MX	Monterrey		Mexico
2002	Shingo Prize	Lockheed Martin, Missile and Fire Control, Pike County	Troy	AL	USA
2002	Shingo Prize	Tyco Fire and Security, Sensormatic			Puerto Rico
2002	Shingo Prize	Vibration Control Technologies	Ligonier	IN	USA
2002	Shingo Prize	Woodland Furniture	Idaho Falls	ID	USA

2001	Shingo Prize	Baxter Healthcare	Mountain Home	AR	USA
2001	Shingo Prize	Benteler Automotive, Hagen Exhaust	Grand Rapids	MI	USA
2001	Shingo Prize	Ford Motor, Essex Engine	Windsor	ON	Canada
2001	Shingo Prize	Ford Motor, Ohio Assembly	Avon Lake	OH	USA
2001	Shingo Prize	Freudenberg-NOK	Cleveland	GA	USA
2001	Shingo Prize	Johnson Controls	Greenfield	OH	USA
2000	Shingo Prize	Baxter Healthcare	Marion	NC	USA
2000	Shingo Prize	Delphi Corporation, Componentes Mecanicos	Matamoros		Mexico
2000	Shingo Prize	Delphi Corporation, Steering Plant 6	Saginaw	MI	USA
2000	Shingo Prize	Ford Motor, Windsor Engine	Windsor	ON	Canada
2000	Shingo Prize	Freudenberg-NOK	LaGrange	GA	USA
2000	Shingo Prize	Grupo CYDSA, Policyd La Presa	Tlanepantla		Mexico
2000	Shingo Prize	Lockheed Martin Aeronautics	Fort Worth	TX	USA
2000	Shingo Prize	Lucent Technologies, Product Realization Center	Mt. Olive	NJ	USA
1999	Shingo Prize	Delphi Corporation, Rimir	Matamoros		Mexico
1999	Shingo Prize	Federal-Mogul	Hampton	VA	USA
1999	Shingo Prize	Grupo CYDSA, Sales del Istmo	Coatzacoalcos		Mexico
1999	Shingo Prize	O.C. Tanner	Salt Lake City	UT	USA
1999	Shingo Prize	Spicer Cardanes	Queretaro		Mexico
1999	Shingo Prize	Wiremold	West Harford	CT	USA
1998	Shingo Prize	Coach	Carlstadt	NJ	USA
1998	Shingo Prize	Freudenberg-NOK, Gasket Lead Center	Manchester	NH	USA
1998	Shingo Prize	Grupo CYDSA, IQUISA	Coatzacoalcos		Mexico
1998	Shingo Prize	Johnson Controls	Lexington	TN	USA
1998	Shingo Prize	Lear	Winchester	VA	USA
1998	Shingo Prize	Milwaukee Electric Tool	Brookfield	WI	USA
1998	Shingo Prize	Tremec Transmisiones Y Equipos Mecanicos	Queretaro		Mexico
1997	Shingo Prize	Champion International	Sartel	MN	USA
1997	Shingo Prize	Grupo CYDSA, Policyd	Altamira		Mexico
1997	Shingo Prize	Industrias CYDSA Bayer	Coatzacoalcos		Mexico
1997	Shingo Prize	Johnson Controls, ASG	Linden	TN	USA
1997	Shingo Prize	Johnson Controls, ASG	Pulaski	TN	USA
1997	Shingo Prize	Johnson Controls, ASG	Jefferson City	MO	USA
1997	Shingo Prize	Johnson Controls, ASG, Quality Drive	Georgetown	KY	USA
1997	Shingo Prize	Perfecseal – Bemis Company	Philadelphia	PA	USA

1997	Shingo Prize	TechnoTrim	Livonia	MI	USA
1996	Shingo Prize	Eaton Yale Ltd.	St. Thomas	ON	Canada
1996	Shingo Prize	Ford Motor, Cleveland Engine Plant #2	Cleveland	OH	USA
1996	Shingo Prize	Ford Motor, North Penn Electronics	Lansdale	PA	USA
1996	Shingo Prize	Harris Corporation, Farinon Division	San Antonio	TX	USA
1996	Shingo Prize	Johnson Controls, ASG	Orangeville	ON	Canada
1996	Shingo Prize	Johnson Controls, ASG, FoaMech	Georgetown	KY	USA
1996	Shingo Prize	Merix	Forest Grove	OR	USA
1995	Shingo Prize	LifeScan – Johnson & Johnson	Milpitas	CA	USA
1995	Shingo Prize	MascoTech – Braun	Detroit	MI	USA
1995	Shingo Prize	Nucor – Yamato Steel	Blytheville	AR	USA
1995	Shingo Prize	Tennalum, Kaiser Aluminum	Jackson	TN	USA
1995	Shingo Prize	The Foxboro Company, I/A Division	Foxboro	MA	USA
1995	Shingo Prize	Vintec	Murfreesboro	TN	USA
1994	Shingo Prize	Alcatel Networks Systems; Richardson, TX, Longview, TX, Raleigh, NC, Clinton, NC, & Nogales, Mexico	Richardson	TX	USA
1994	Shingo Prize	AT&T Technologies, Microelectronics	Orlando	FL	USA
1994	Shingo Prize	Ford Electronics	Markham	ON	Canada
1994	Shingo Prize	General Tire	Mt. Vernon	IL	USA
1994	Shingo Prize	Johnson & Johnson, Medical Vascular Access	Southington	CT	USA
1994	Shingo Prize	Lucent Technologies, Microelectronics Group	Orlando	FL	USA
1994	Shingo Prize	The Timken Company	Gaffney	SC	USA
1994	Shingo Prize	Union Carbide, Ethyleneamines Business; Danbury, CT, Taft, LA, & Texas City, TX	Danbury	CT	USA
1993	Shingo Prize	Gates Rubber	Siloam Springs	AR	USA
1993	Shingo Prize	Wilson Sporting Goods, Golf Balls	Humboldt	TN	USA
1992	Shingo Prize	AT&T Technologies, Microelectronics, Power Systems	Mesquite	TX	USA
1992	Shingo Prize	Iomega	Roy	UT	USA
1992	Shingo Prize	Lucent Technologies, Microelectronics Group, Power Systems	Mesquite	TX	USA
1991	Shingo Prize	Dana Mobile Fluid Products Division	Minneapolis	MN	USA
1991	Shingo Prize	Exxon Chemical, Butyl Polymers Americas	Houston	TX	USA
1991	Shingo Prize	Glacier Vandervell	Atlantic	IA	USA
1991	Shingo Prize	Lifeline Systems	Watertown	MA	USA
1990	Shingo Prize	United Electric Controls	Watertown	MA	USA
1989	Shingo Prize	Globe Metallurgical	Beverly	OH	USA